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Office of the City Clerk  
Taped & Televised

**COMMITTEE OF THE WHOLE**  
**Monday, August 29, 2022**  
**6:00 PM**  
**Christine Nuernberg Hall**

**Agenda**

1. Call to Order
2. Roll Call
- 3) Overview of Fiscal Year 2023 Budget Development Process
  - a. Cover Memorandum
  - b. Financial Update for Fiscal Year 2022 (through July 31)
  - c. Fund Balance Update – General, Other, Special Revenue & Capital Funds
  - d. Compulsory Expenditure Adjustments for 2023
- 4) Capital Financing Update
  - a. Proposed 5-Year Capital Plan: Fiscal Years 2023-2027
  - b. Long-Term General Obligation Debt Profile
- 5) Public Safety Consolidation Update
  - a. Draft Summary – 2023 Southern Ozaukee Fire & EMS Department Budget
- 6) Supplemental Funding Discussion
  - a. Proposed Allocation Plan – American Recovery Plan Act (ARPA) Proceeds
- 7) 2023 Budget Schedule
- 8) Potential Closed Session: Collective Bargaining for Mequon Police Association and Mequon Fire & EMS Association Related to Various Benefits Provided by the City. The Committee of the Whole may convene into closed session pursuant to Wis. Stat. § 19.85(1)(e), deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session, and then may convene into open session to take such action as deemed appropriate.

9) Adjourn

*Dated: August 29, 2022*

*/s/ Andrew Nerbun, Mayor*

Notice is hereby given that a quorum of other governmental bodies may be present at this meeting to present, discuss and/or gather information about a subject over which they have decision-making responsibility, although they will not take formal action thereto at this meeting.

Persons with disabilities requiring accommodations for attendance at this meeting should contact the City Clerk's Office at 262-236-2914, twenty-four (24) hours in advance of the meeting.

Any questions regarding this agenda may be directed to the City Administrator's Office at 262-236-2941, Monday through Friday, 8:00 AM – 4:30 PM.



**MEMORANDUM**

**Date:** August 25, 2022

**To:** Committee of the Whole

**From:** William Jones, City Administrator

**Subject:** FY2023 Budget Development Workshop - August 29, 2022

**INTRODUCTION**

Each year, the Common Council convenes a budget workshop meeting to review and discuss some of the key factors and considerations that are likely to impact development of the organization's next budget for the fiscal year that starts on January 1.

This year, such efforts will be impacted by formal consolidation of the Mequon and Thiensville Fire Departments beginning on January 1. Accordingly, City staff has been working diligently over the last several months to formulate the basis for next year's spending plan, which will be distributed to Common Council members in late September.

In order to ensure that the Council is well-positioned to understand and evaluate the information that will be included in the proposed 2023 budget, this year's budget workshop will be held next week on Monday, August 29, starting at 6:00 p.m. As outlined in the accompanying meeting agenda, City staff will provide an overview of several key elements that will factor into the Council's consideration of the budget, when it formally meets as the Appropriations Committee in October. Accordingly, a number of documents that will be referenced at next week's workshop are enclosed for review, as outlined below:

- A Financial Update for Fiscal Year 2022 (through July 31)
- An Update on Balances in the City's General, Capital and Other/Special Revenue Funds
- A Listing of Compulsory Expenditure Increases Identified for 2023
- Two (2) Capital Plan Summary Documents for Fiscal Years 2023-2027
- A Profile of the City's Existing General Obligation (G.O.) Debt
- A Draft Summary of the 2023 Southern Ozaukee Fire & EMS Budget
- A Proposed Allocation Plan for the City's American Recovery Plan Act (ARPA) Proceeds
- A 2023 Budget Schedule

Each of the above-referenced items are outlined further throughout the remainder of this memorandum.

**FINANCIAL UPDATE: FISCAL YEAR 2022**

Attached is a report comparing General Fund budget-to-actual during the first seven months of 2022. The values shown are unaudited. With just over half (58.3%) of the year's collections recorded, there are several revenue lines tracking below budget including Taxes, State Shared Revenues, Building Permits, Public Safety Fees, DPW Fees, Other Revenue and

Investment Revenue. As noted on the bottom of the page, many of these shortfalls are attributable to the timing of when such revenues are received, typically during the latter stages of the calendar year. Year-to-date, overall revenues are 49% of budget through seven months of the year. Areas where collections are tracking ahead of budget include Intergovernmental Revenues, Licenses, Other Permits, General Fees, Pool/Parks Fees and Development Fees. As noted in the document, the City's single largest revenue source - Property Taxes - will be settled with Ozaukee at the end of this month. Accordingly, it is expected that overall revenues should exceed the 66.7% threshold by the end of August, which marks the completion point for 2/3 of the City's fiscal year.

On the expenditure side, some departmental or division budgets are tracking more than 5% over (shaded red) the 58% benchmark through seven months of the fiscal year. These include budgets for the Common Council, Fleet Services and the Community Pool. As indicated at the bottom of the page, the Council budget is trending over due to festival costs that have been paid but not yet reimbursed, and strategic planning expenses carried forward into 2022. The Fleet Services budget is also projected to incur a deficit in 2022, due to higher fuel prices and the cost of vehicle parts. In the case of the Pool, while most expenses for 2022 have already been incurred, it is likely that expenses will exceed the budget this year, due to needed wage adjustments for seasonal staff as well as a number of capital repairs and/or improvements. Lastly, and as further indicated at the bottom of the page, total expenditures for 2022 are nearly 54% of budget through 7 months of the fiscal year.

Staff will continue to monitor budget conditions for other material variances as 2022 progresses and provide a 3<sup>rd</sup> Quarter Update to the Common Council in mid-October, prior to adoption of the 2023 budget.

#### **FUND BALANCE UPDATE: GENERAL, CAPITAL & OTHER/SPECIAL REVENUE FUNDS**

The City has numerous funds to capture and track activities for dedicated purposes. Enclosed is a Schedule of Fund Balances listing these funds, excluding the City's utility funds for sewer and water. The schedule presents individual balances for each enumerated fund as of December 31, 2021, as well as their projected balances as of December 31, 2022.

Following is a short description of each fund:

##### General Fund (0110)

The General Fund is the operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund. Appropriations in the General Fund lapse at year end to the fund balance, unless specifically authorized for transfer to another fund by the Common Council. As indicated in the table, the fund balance in the General Fund is forecasted to decrease from 13% to 12% by the end of 2022, due to the planned use of \$191,000 in fund balance during 2022, as well as unanticipated costs associated with higher inflation. As affirmed in 2018, the City's financial policies stipulate that the City will strive to maintain a minimum fund balance range of between 10-12%. To put these numbers into further context, a 10% general fund balance would provide the City with enough cash on hand to maintain continued operations for a period of about 37 days

(or 5-6 weeks), in the event of a major disruption or catastrophic event. As has been previously shared with the Committee, the Government Finance Officers Association generally recommends that governments maintain a minimum general fund balance equivalent to two months (or 16.7%) of an entity's annual operating revenues.

#### Special Revenue Funds (0210, 0220, 0230)

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City has created Special Revenue funds for its Police Auxiliary (formerly Reserves), Special Events (e.g. Taste of Mequon), Police Asset Forfeitures, Park Impact Fees, the Mequon Nature Preserve, and the City's Revolving Loan Program. Notably, the balance in Park Impact Fees, which continues to grow with the addition of new residential housing/units throughout the City, can only be utilized for park improvements, land acquisition or other "new" enhancements. These proceeds are thus restricted, in that they cannot be used to fix, repair or replace "existing" park amenities.

#### Debt Service Funds (0310, 0320, 0330)

The Debt Service Fund is used to account for the accumulation of resources for, and the payments of, the City's general obligation long-term debt principal and interest. The City has dedicated debt service funds for the City's general obligation debt and two of the City's active tax increment districts (TIDs). The debt service fund for TID #2 currently has a negative fund balance but is projected to turn positive by the time of its closure in the mid-to-late 2020's. During 2022, both TID#2 and TID#3 benefitted from an increase in tax increment. While TID #2's fund deficit decreased only slightly after rising in 2021, TID #3 will likely see an increase of more than \$1.2 million in its fund balance by the end of 2022. In turn, this will allow for the future repayment of the \$1.5 million that is currently owed to the Capital Projects Fund from this account.

#### Capital Projects Fund

Though not listed on the enclosed Fund Balance Schedule, this fund is used to account for the expenditure of funds designated for infrastructure improvements, vehicle replacement and the maintenance of other long-term assets. As indicated at the bottom of the enclosed chart entitled CAPITAL BUDGET 2023 that depicts both the status of the City's various capital accounts and departmental requests for 2023, the City's Capital Projects Fund currently has a balance of more than \$10 million. This is in part attributable to the receipt of funds associated with a \$9.6 million debt issue initiated early this year, whereupon proceeds were deposited directly into this fund to pay the cost of various road improvement projects over the next three years.

#### **OTHER CONSIDERATIONS**

City staff will also provide an update on the current status of the budget that is being prepared for 2023, and some of the key factors that will impact this document's development over the next several weeks.

This year, the City's operating departments were again tasked with commencing the annual budget preparation process in mid-July. Initially, departments were instructed to roll their respective 2022 expenditure budgets forward into 2023, as a starting point from which contractual (e.g., retirement contributions, insurance premium adjustments, bargained wage increases, etc.) and recognized adjustments (e.g., single vs. family health coverage, actual vs. budget salary savings, etc.) will be applied, and to set the baseline from where expenditure reductions can be generated, as necessary.

In addition, all individual revenue sources that combine to support the City's annual spending levels are now in the process of being examined and will be adjusted accordingly, based on both multi-year trend analysis as well as more near-term forecasting that considers factors such as higher inflation or the latent impacts related to the COVID-19 pandemic.

Once again, City staff will be attempting to prepare a General Fund budget for 2023 that does not substantially increase the City's current tax rate of \$3.07 per \$1,000 of assessed property. This effort will be aided by an increase of approximately \$360,000 in newly available property tax revenue, resulting from a 2.2% increase in net new construction for 2022. Additionally, as the Council will recall, \$200,000 in available ARPA funds were included in the 2022 budget to help restore funding that was either cut or reduced during the COVID-19 pandemic. In 2023, it is likely that the proposed budget will also include the use of some additional ARPA funds, albeit at a lower level than the amount programmed for 2022. Nevertheless, there are a number of inflationary considerations and other mandatory expenditure increases that the City will need to incorporate into the 2023 budget. These have been identified by each City department and are itemized by operating division in the enclosed matrix entitled '*Compulsory Expenditure Increases Above 2022 Baseline Budget*'.

Lastly, there are still a number of considerations being worked through as additional information becomes available regarding employee health insurance rates, state shared revenue figures, and the like. Understandably, this stage of the budget development process remains highly fluid and will require continued monitoring as staff works to finalize the proposed 2023 budget over the next four weeks. To the extent that any material developments (either positive or negative) warrant further consideration by the Committee, staff will provide such as additional information becomes available.

#### **PROPOSED 5-YEAR CAPITAL PLAN: FISCAL YEARS 2023-2027**

Each year in July, City departments are required to review and update five-year capital improvement plans relating to their individual accounts or projects. After receiving the updated capital plans at the beginning of August, the Finance Department reviews and consolidates these updates and any new requests into the City's 5-Year Capital Improvement Plan (CIP). The attached documents include a draft 2023 Capital Budget worksheet, as well as a consolidated 5-Year Capital Improvement Plan. As is evident from the materials, the majority of proposed expenditures within these documents originate from the City's three largest departments - Police, Fire and Public Works/Engineering. Due to the length of the CIP document, staff is not enclosing individual descriptions for each project included for 2023-2027. In many instances, these documents remain unchanged from one year to the

next. Should any member of the Committee wish to obtain or receive the full detailed worksheets associated with each listed project, please contact Marie Keyser, Assistant to the Finance Director at (262) 236-2948 / [mkeyser@ci.mequon.wi.us](mailto:mkeyser@ci.mequon.wi.us).

For 2023, capital project funding requests from department heads total \$5,622,300, a decrease of approximately \$320,000 from the \$5,941,900 that was requested for 2022. The largest single request for 2023, \$1.95 million for City Right-of-Way assets (e.g., roads, parking lots, sidewalks, etc.) is being largely funded with the use of bond proceeds realized from a \$9.6 million bond issue undertaken by the City earlier this year.

To provide additional context, a recent history of previous capital requests received from City departments, and the corresponding amounts that were eventually allocated and approved within the budget, is provided below. As indicated, there have been a number of projects or proposed expenditures over the last five years that have either been underfunded or not funded at all. On a positive note, the City has continued to support an upward trend in allocating additional funds towards its operating (pay-as-you-go) capital budget since 2015.

Of particular note in the chart below, the \$1,376,819 allocated for capital projects in 2018 included a one-time fund balance assignment of approximately \$350,000 from the City's General Fund to repave Donges Bay Road between Cedarburg and Wauwatosa Roads. In 2020, overall funding was increased substantially with \$50,000 of dedicated, recurring funding for Parks Improvements, as well as upward adjustments of \$55,000 and \$70,000 for equipment replacement in the Police and Public Works Departments, respectively.

| Year | Departmental Capital Requests | Actual Funding Amount |
|------|-------------------------------|-----------------------|
| 2022 | \$5,941,900                   | \$1,328,000           |
| 2021 | \$3,678,400                   | \$1,190,000           |
| 2020 | \$3,040,000                   | \$1,343,500           |
| 2019 | \$2,953,500                   | \$1,155,000           |
| 2018 | \$2,127,300                   | \$1,376,819           |
| 2017 | \$2,343,750                   | \$967,374             |
| 2016 | \$2,188,750                   | \$920,739             |
| 2015 | \$2,507,500                   | \$868,047             |

For 2023, it is estimated that capital funding requests will again be funded at nearly the same level as 2022. Notably, and as indicated in the table appearing above, this figure represents a 53% increase in pay-as-you-go capital spending since 2015. For reference, the funding allocations approved for 2022 can be found in the "2022 Approved Funding" column of the Capital Budget 2023 spreadsheet.

### LONG-TERM DEBT OUTLOOK

In addition to reviewing the City's near-term capital needs over the next five years, it is anticipated that a review of the City's long-term debt position will also occur at next Monday evening's workshop. Attached is a chart prepared by the City's financial advisor, Ehlers &

Associates, that depicts the City's debt position heading into 2023. This projection includes the aforementioned \$9.6 million issue that was approved in February of this year, resulting in a debt service obligation in the City's General Fund of just over \$2.8 million for next year. By comparison, the City's debt service requirement for the current fiscal year (before this year's debt issue was initiated), is \$2,820,253. Given the relatively level nature of the City's current annual debt service obligations, as well as the fact that the City is scheduled to retire all of its *existing* General Obligation (G.O.) debt within the next ten years, now may be an appropriate time for the Council and staff to consider which projects identified in the City's new Strategic Plan are to be funded with additional debt-financing in the coming years. Given some of the timelier considerations that the Council will need to address in connection with development of this year's budget (including the allocation of available ARPA funds and the pending consolidation of the Mequon and Thiensville Fire Departments), it is likely that such a conversation will begin in earnest sometime after budget approval later this fall. In the interim, staff will continue to meet with Ehlers to outline various funding scenarios for consideration in the future. Should Committee members have input regarding specific projects or variables that need to be included in the projection models being developed by Ehlers, such can be shared with staff during this portion of Monday's meeting.

#### **PUBLIC SAFETY CONSOLIDATION UPDATE**

Shortly after adopting a 2022 budget last November that included three new full-time firefighter/paramedic positions, the Common Council approved a Memorandum of Understanding (MOU) with the Village of Thiensville to examine Fire & EMS consolidation. Thereafter, a study group comprised of the entities' chief elected officials, administrators, fire chiefs and deputy chiefs developed the framework for an Intergovernmental Agreement (IGA) to formally merge the two departments. The IGA was approved by Mequon in April and by Thiensville in May, and the two departments combined to operate on a joint basis as the Southern Ozaukee Fire & EMS Department (e.g., scheduling, equipment-sharing, call response) starting on July 1.

With approval of the IGA earlier this spring, two additional Firefighter/Paramedics have been hired by both Thiensville and Mequon respectively, to provide additional shift coverage for the newly combined entity. Additionally, the Southern Ozaukee Fire & EMS (SOFD) Board, comprised of five elected officials from both the City and Village, has met on three occasions to develop a work plan for the remainder of 2022, and commence development of the combined entity's operating budget for 2023.

To date, staff from both the City and the Village have largely completed work on a proposed operating budget for 2023. Enclosed for the Committee's review is a summary of the draft budget that will be discussed by the SOFD Board at its next meeting on August 31.

As proposed, the recommended budget includes adjustments to ambulance fees charged by both the City and the Village, as well as the continuation administration, or the establishment of, other fees related to alarm system installations, sprinkler system installations and commercial fire inspections, among others. Additionally, the proposed budget includes \$300,000 in funding from Ozaukee County, through its new Fire & EMS Grant Program that

was recently established to assist local municipalities towards increasing their associated staffing levels.

In all, the draft budget contemplates the hiring of five additional full-time firefighter/paramedic positions in 2023. Summarily, this would fill the one vacant full-time position that was to be hired after July 1 this year, the three full-time positions that are forecasted for hire in 2023, and one of the three full-time positions scheduled for hire in 2024. Additionally, the draft budget tentatively establishes a reserve balance of approximately 5% as well as the creation of a capital funding account with an initial balance of \$200,000. Though staff recommends the inclusion of both of these key components within the draft SOFD budget for 2023, these amounts may be subject to change, pending the receipt of additional information from the Wisconsin Department of Revenue regarding allowable levy limit increases for jointly operated Fire Departments. As staff continues to obtain additional information, these figures will be refined accordingly, in concert with the Southern Ozaukee Fire & EMS Board of Directors.

As indicated, the SOFD Board is scheduled to review & discuss the proposed draft budget at its next meeting on August 31. Thereafter, it is anticipated that a final budget will be recommended by the SOFD Board to the Mequon Common Council and Thiensville Village Board for approval in September, prior to the consideration of both annual operating budgets by the two respective municipalities in October.

Both SOFD Fire Chief David Bialk and Deputy Chief Zellman will attend Monday evening's meeting, to provide an overview of the draft budget, and to answer questions from members of the Committee.

#### **SUPPLEMENTAL FUNDING DISCUSSION**

A portion of Monday evening's meeting will also be devoted to providing Council members with an overview of the American Recovery Plan Act (ARPA), as well as its potential impact on the budget proposed for 2023. Under terms of the guidance provided last year by the Treasury Department regarding the use of these funds, units of government must approve any allocation of ARPA dollars by no later than December 31, 2024, and expend all such earmarked proceeds by December 31, 2026.

Enclosed for the Committee's review is a proposed spending plan that distributes the City's \$2.5 million allocation across each of the key focus areas identified earlier this year during the Council's strategic planning process. As indicated in the attached matrix, this includes \$325,000 for the completion of a capital improvement related to the I-43 expansion project, nearly \$800,000 to fund a number of technology and customer service enhancements such as online permitting and digitized voter records, \$600,000 for improvements to Lemke Park and the City-operated Brush Site, and approximately \$750,000 to restore funding for City operations impacted by the COVID-19 pandemic and provide additional support for the Library. Notably, nearly a quarter (23%) of the \$2.55 million in available ARPA funds has already been spent or tacitly committed to projects that are currently underway, as follows:

| Item                             | Committed | Spent | Amount           |
|----------------------------------|-----------|-------|------------------|
| County Line Road Traffic Signal  | X         |       | \$325,000        |
| Fiscal Year 2022 Budget          |           | X     | \$200,395        |
| Weyenberg Library COVID Expenses |           | X     | \$37,216         |
| City/Library Compensation Study  | X         |       | \$22,200         |
| City COVID Expenses              |           | X     | \$3,453          |
| <b>Sub-Total</b>                 | -         | -     | <b>\$588,264</b> |

Additionally, and as noted in the chart, staff is proposing the use of additional ARPA proceeds in both 2023 and 2024 as a supplemental resource for the City's General Fund budget, albeit in lesser amounts than the \$200,000 that was budgeted in 2022. As proposed, the amounts allocated during fiscal years 2023 and 2024 would each be reduced by \$65,000 from the preceding fiscal year, with the goal of eliminating the use of these funds as a budgetary tool after 2024. Furthermore, and as has been the case in previous years when the City has utilized available fund balance to help support annual spending or a specific item within the budget, if a surplus is realized at the close of the fiscal year, the actual amount of such one-time revenue can be reduced accordingly, and thus repurposed for other means.

Staff is requesting Council input regarding the proposed allocations, several of which would need to be included in the 2023 budget that will be recommended for adoption in October. Though the City's annual budget can be amended at any time during the fiscal year, allocated ARPA funds that are not all expended within a specified fiscal year can also be rolled over and reauthorized for their originally intended purpose. Accordingly, staff recommends that the Common Council work towards achieving consensus on an overall ARPA spending plan during this year's budget development process, which can then be memorialized in connection with the adoption of next year's budget this November.

As has also been the case over the last several budgeting cycles, the City budget team is anticipating the receipt of supplemental funding requests for items that are not otherwise able to be included in the budget that will be submitted for the Council's consideration. In past years, these have included requests from most of the City's operating departments, as well as various other entities such as the Weyenberg Library, the Park & Open Space Board and the M\_T Bikeway & Pedestrian Commission. Once again, any requests that are received prior to distribution of the proposed City budget later next month will be itemized and included in a matrix entitled 'Supplemental Expenditures Proposed for Consideration in 2023 Budget' for the Committee's review. While staff is hopeful that the proposed ARPA spending plan submitted for initial consideration on August 29 addresses some of the needs enumerated during previous budgeting cycles, the Common Council, in its roles as the Appropriations Committee, may wish to consider the inclusion of additional spending requests when it meets to consider approving the proposed 2023 budget in October.

#### NEXT STEPS

As indicated in the 2023 budget development schedule, a copy of which is enclosed, the above-discussed documents are being distributed ahead of a series of meetings that will commence with next week's workshop meeting, as outlined below:

|                                   |                                                    |
|-----------------------------------|----------------------------------------------------|
| Monday, August 29:                | Committee of the Whole Workshop                    |
| October 3, 5-6, 10, 12-13, 17-18: | Appropriations Committee Meeting                   |
| October 11:                       | Regular Common Council Meeting                     |
| October 12-13; or 17-18:          | Appropriations Committee Meeting #2 (if Necessary) |
| October 18 - Nov. 3:              | Sewer & Water Utility Budget Meeting               |

### **CLOSED SESSION**

As noted in the attached memorandum dated August 25, 2022, from City Clerk Caroline Fochs, City staff is requesting that the Committee of the Whole convene a brief meeting in closed session near the conclusion of Monday evening's Budget Workshop Meeting, to discuss various benefits provided under collective bargaining agreements with both the Mequon Police Association, as well as the Mequon Fire & EMS Association.

### **CONCLUSION**

As noted above and in the attached schedule, it is anticipated that staff will be distributing the Proposed 2023 Budget to members of the Common Council by Monday, September 26. Consistent with past practice, this document will also be posted online on the City's website and be available for public inspection at City Hall during the remainder of the budget development process.

In the meantime, staff again looks forward to the opportunity over the next several weeks to engage with members of the Common Council, as we work collaboratively to develop and finalize a 2023 budget that is responsive to the needs and priorities of the organization and the community.



**FY 2022 - Through July 31, 2022**

**PRIOR YRS COMPARISON**

**REVENUES**

|                         | Original<br>Budget | Amended<br>Budget | Actual    | YTD %    | % of Total | FY 21<br>ACTUALS | FY 20<br>ACTUALS | FY 19<br>ACTUALS |
|-------------------------|--------------------|-------------------|-----------|----------|------------|------------------|------------------|------------------|
| Taxes                   | 11,939,401         | 11,939,401        | 5,948,983 | 49.83%   | 67.2%      | 5,824,465        | 7,210,704        | 5,107,703        |
| State Shared Revenue    | 555,371            | 555,371           | 244,831   | 44.08%   | 2.8%       | 242,079          | 235,500          | 232,910          |
| Intergovernmental       | 1,823,218          | 1,823,218         | 1,256,000 | 68.89%   | 14.2%      | 1,269,940        | 1,335,162        | 1,253,490        |
| Licenses                | 60,400             | 60,400            | 56,069    | 92.83%   | 0.6%       | 55,355           | 15,552           | 66,355           |
| Permits - Inspection    | 926,000            | 926,000           | 499,529   | 53.94%   | 5.6%       | 583,871          | 361,756          | 531,364          |
| Permits - Other         | 59,500             | 59,500            | 51,140    | 85.95%   | 0.6%       | 53,525           | 51,115           | 49,620           |
| General Fees            | 132,000            | 132,000           | 93,662    | 70.96%   | 1.1%       | 107,778          | 63,260           | 51,431           |
| Public Safety Fees      | 886,300            | 886,300           | 350,447   | 39.54%   | 4.0%       | 260,438          | 259,026          | 420,916          |
| DPW Fees                | 90,250             | 90,250            | 17,365    | 19.24%   | 0.2%       | 62,282           | 15,864           | 48,851           |
| Pool & Park Fees        | 148,750            | 148,750           | 156,785   | 105.40%  | 1.8%       | 111,380          | 37,132           | 101,569          |
| Development Fees        | 74,400             | 74,400            | 49,114    | 66.01%   | 0.6%       | 45,092           | 32,906           | 42,226           |
| Special Assessments     | 4,000              | 4,000             | 660       | 16.50%   | 0.0%       | 2,309            | 2,662            | 3,654            |
| Internal Service Fees   | 385,000            | 385,000           | -         | 0.00%    | 0.0%       | -                | -                | -                |
| Other Revenue           | 902,550            | 902,550           | 186,043   | 20.61%   | 2.1%       | 277,349          | 359,130          | 181,429          |
| Investment Revenue      | 40,000             | 40,000            | (59,219)  | -148.05% | -0.7%      | 18,652           | 107,014          | 127,768          |
| Total General Fund Revs | 18,027,140         | 18,027,140        | 8,851,409 | 49.10%   | 100.0%     | 8,914,517        | 10,086,783       | 8,219,286        |

**Key:**

|  |                                                                                                                 |
|--|-----------------------------------------------------------------------------------------------------------------|
|  | Postive variance vs. year-to-date budget, or timing difference not anticipated to result in a year-end variance |
|  | Negative variance of .01% to 4.99% vs. year-to-date budget                                                      |
|  | Negative variance ≥ 5% vs. year-to-date budget                                                                  |

**Notes:** TAXES: Taxes will be settled in August with Ozaukee County  
 STATE SHARED REVENUE & INTERGOVERNMENTAL: Revenues are recognized unevely throughout the year  
 PERMITS - INSPECTION: Lagging slightly, however largely offset by Other Permits and General Fees  
 PUBLIC SAFETY FEES: Ambulance fees lag several months, so the YTD % is actually well over 50%  
 DPW FEES: Many are pass through (if revenue is low, so is expense, therefore net zero impact)  
 SPECIAL ASSESSMENTS: Delinquent Personal Property Tax booked here  
 INTERNAL SERVICE FEES: Recognized as part of year-end process  
 OTHER REVENUE: Fund balance usage of \$190k budgeted (doesn't get recognized) and most other revenue is recognized annually  
 INVESTMENT REVENUE: Investments are recorded at fair market value, however, losses will not be realized as we hold until maturity



## FY 2022 - Through July 31, 2022

## PRIOR YRS COMPARISON

| EXPENDITURES                 | Original   | Amended    | Actual    | YTD %   | % of Total | FY 21     | FY 20     | FY 19       |
|------------------------------|------------|------------|-----------|---------|------------|-----------|-----------|-------------|
|                              | Budget     | Budget     |           |         |            | ACTUALS   | ACTUALS   | ACTUALS     |
| Common Council               | 86,058     | 86,058     | 73,173    | 85.03%  | 0.8%       | 46,904    | 57,474    | 83,509      |
| City Administrator           | 286,045    | 286,045    | 171,586   | 59.99%  | 1.8%       | 158,851   | 144,249   | 154,349     |
| City Clerk                   | 305,569    | 305,569    | 158,821   | 51.98%  | 1.6%       | 178,391   | 184,527   | 157,096     |
| Elections                    | 105,136    | 105,136    | 44,758    | 42.57%  | 0.5%       | 27,263    | 57,453    | 33,198      |
| Information Services         | 497,629    | 497,629    | 234,850   | 47.19%  | 2.4%       | 212,704   | 168,530   | 194,939     |
| Finance                      | 520,760    | 520,760    | 249,714   | 47.95%  | 2.6%       | 320,691   | 363,975   | 357,630     |
| Assessor                     | 290,820    | 290,820    | 173,235   | 59.57%  | 1.8%       | 194,667   | 183,038   | 133,517     |
| Human Resources              | 232,373    | 232,373    | 144,662   | 62.25%  | 1.5%       | 124,500   | 99,540    | 98,075      |
| Legal Counsel                | 102,483    | 102,483    | (41,048)  | -40.05% | -0.4%      | (62,944)  | (20,593)  | 3,921       |
| Police                       | 5,981,512  | 5,981,512  | 3,090,479 | 51.67%  | 32.0%      | 2,945,080 | 2,827,996 | 2,928,557   |
| Fire/EMS                     | 2,227,113  | 2,227,113  | 1,192,321 | 53.54%  | 12.4%      | 1,100,460 | 949,756   | 887,244     |
| Communications               | 591,590    | 591,590    | 308,807   | 52.20%  | 3.2%       | 342,189   | 362,371   | 369,019     |
| Inspections                  | 524,305    | 524,305    | 272,282   | 51.93%  | 2.8%       | 275,628   | 289,345   | 288,141     |
| Building Maintenance         | 674,542    | 674,542    | 398,722   | 59.11%  | 4.1%       | 422,608   | 357,485   | 380,632     |
| Fleet Services               | 531,921    | 531,921    | 378,551   | 71.17%  | 3.9%       | 295,234   | 282,733   | 317,536     |
| Engineering                  | 584,453    | 584,453    | 293,485   | 50.22%  | 3.0%       | 263,504   | 297,795   | 368,198     |
| Highway                      | 2,041,065  | 2,041,065  | 1,008,984 | 49.43%  | 10.5%      | 1,013,666 | 1,054,567 | 1,126,965   |
| Forestry                     | 195,683    | 195,683    | 90,068    | 46.03%  | 0.9%       | 70,919    | 51,846    | -           |
| Library Grant                | 1,061,000  | 1,061,000  | 795,750   | 75.00%  | 8.2%       | 793,500   | 806,250   | 786,965     |
| Swimming Pool                | 101,323    | 101,323    | 79,969    | 78.92%  | 0.8%       | 68,906    | 63,426    | 57,171      |
| Parks                        | 571,717    | 571,717    | 289,964   | 50.72%  | 3.0%       | 321,921   | 314,946   | 350,100     |
| Planning                     | 514,043    | 514,043    | 238,890   | 46.47%  | 2.5%       | 295,881   | 257,539   | 236,700     |
| Total General Fund Exp       | 18,027,140 | 18,027,140 | 9,648,021 | 53.52%  | 100.0%     | 9,415,155 | 9,162,576 | 9,319,030   |
| Net Surplus (Loss)           | -          | -          | (796,612) |         |            | (500,638) | 924,207   | (1,099,744) |
| Fund Balance - Begin of Year | 2,578,531  | 2,578,531  | 2,578,531 |         |            |           |           |             |
| Fund Balance - End of Year   | 2,578,531  | 2,578,531  | 1,781,919 |         |            |           |           |             |

Notes: COMMON COUNCIL - Largely overbudget due to Strategic Planning \$12k (budgeted in 2021) and Festivals Sponsorships \$10k (timing)  
ADMINISTRATOR: Training over full year budget by \$5k due to Midwest Leadership Institute (3 registrants)  
ASSESSOR: Last Revaluation payment (\$55k) in February  
HUMAN RESOURCES: Overage due to recruitment costs for vacant positions  
FLEET SERVICES: Fuel and Materials/Repairs over budget due to higher costs  
SWIMMING POOL: Pool season is almost over

# CITY OF MEQUON FUND BALANCES

## As of August 19, 2022

### (Excludes Utility and Capital Funds)

| Fund #     | Fund Name               | Balance @ 12/31/19                    | Balance @ 12/31/20                    | Balance @ 12/31/21                    | Estimated Balance @ 12/31/22          |
|------------|-------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| <b>110</b> | General (Unassigned)    | \$2,251,246<br>(13.5% of 2020 Budget) | \$2,312,554<br>(13.2% of 2021 Budget) | \$2,318,914<br>(13.0% of 2022 Budget) | \$2,187,414<br>(12.0% of 2023 Budget) |
| <b>210</b> | Special Revenue:        |                                       |                                       |                                       |                                       |
|            | Police Reserves         | \$13,545                              | \$13,545                              | \$13,545                              | \$13,545                              |
|            | Special Events          | \$187                                 | \$8,821                               | \$2,297                               | \$16,878                              |
|            | Police Asset Forfeiture | \$81,888                              | \$37,004                              | \$16,565                              | \$16,565                              |
| <b>220</b> | Park & Open Space:      |                                       |                                       |                                       |                                       |
|            | Impact Fees             | \$310,341                             | \$252,506                             | \$283,160                             | \$339,289                             |
|            | Nature Preserve         | \$26,745                              | \$697                                 | \$697                                 | \$11,497                              |
| <b>230</b> | Revolving Loan          | \$514,060                             | \$302,201                             | \$404,095                             | \$457,929                             |
| <b>310</b> | Debt Service (GO)       | \$308,227                             | \$6,604                               | (\$4,923)                             | \$276,547                             |
| <b>320</b> | Debt Service TID2       | (\$140,982)                           | (\$161,891)                           | (\$183,112)                           | (\$176,257)                           |
| <b>330</b> | Debt Service TID3       | (\$845,265)                           | \$77,545                              | \$1,679,635                           | \$2,940,986                           |

Attachment: FUND BALANCE SUMMARY - 8.19.22 (7609 : Fund Balance Summary)

| Compulsory Expenditure Adjustments - 2023 Budget                               |                   |
|--------------------------------------------------------------------------------|-------------------|
| DESCRIPTION                                                                    | AMOUNT            |
| <b>GENERAL GOVERNMENT</b>                                                      |                   |
| <b>General</b>                                                                 |                   |
| Reduce ARPA Operating Allocation from \$200,000 for 2022 to \$135,000 for 2023 | \$65,000          |
| <b>Sub-Total:</b>                                                              | <b>\$65,000</b>   |
| <b>Mayor &amp; Common Council</b>                                              |                   |
| Increase Mayoral Salary from \$800/Month to \$1,800/Month                      | \$12,000          |
| <b>Sub-Total:</b>                                                              | <b>\$12,000</b>   |
| <b>City Administrator's Office</b>                                             |                   |
| Website Hosting Fee - CivicPlus                                                | \$4,490           |
| <b>Sub-Total:</b>                                                              | <b>\$4,490</b>    |
| <b>City Clerk</b>                                                              |                   |
| Office Supplies - Copiers                                                      | \$3,000           |
| Work Supplies - Administration                                                 | (\$300)           |
| Contracted Services - General: State of WI Weights & Measures                  | (\$2,400)         |
| Contracted Services - General: MuniCode Supplement Fees                        | (\$1,000)         |
| Contracted Services - General: Granicus 5% Increase                            | \$740             |
| Contracted Services - General: Board of Review Court Reporter                  | (\$690)           |
| <b>Sub-Total:</b>                                                              | <b>(\$650)</b>    |
| <b>Elections</b>                                                               |                   |
| Office Supplies                                                                | (\$7,000)         |
| Postage                                                                        | (\$20,000)        |
| Contacted Services - General (Poll Workers)                                    | (\$31,000)        |
| Contracted Services - Maintenance                                              | \$225             |
| <b>Sub-Total:</b>                                                              | <b>(\$57,775)</b> |
| <b>Information Services</b>                                                    |                   |
| MUNIS SaaS Subscription Increase                                               | \$16,500          |
| Print Services                                                                 | (\$3,500)         |

Attachment: COMPULSORY EXPENDITURE ADJUSTMENTS - 8.25.22 (7610 : Compulsory Expenditure

|                                                                                          |                  |
|------------------------------------------------------------------------------------------|------------------|
| <b>Sub-Total:</b>                                                                        | <b>\$13,000</b>  |
| <b>Finance</b>                                                                           |                  |
| Postage (11% Rate Increase)                                                              | \$1,023          |
| Contractual Services - Waukesha County Personal Property Collections                     | \$1,000          |
| Contractual Services - 1099 Processing                                                   | \$250            |
| Consultants - OPEB Key Benefits Table Update Required in 2023 vs. Full Valuation in 2022 | (\$4,150)        |
| <b>Sub-Total:</b>                                                                        | <b>(\$1,877)</b> |
| <b>Assessor</b>                                                                          |                  |
| Contractual Services GROTA Assessing Services Renewal                                    | \$5,000          |
| Postage (11% Rate Increase)                                                              | \$1,800          |
| <b>Sub-Total:</b>                                                                        | <b>\$6,800</b>   |
| <b>Human Resources</b>                                                                   |                  |
| <b>Sub-Total:</b>                                                                        | <b>\$0</b>       |
| <b>Legal</b>                                                                             |                  |
| Increase Monthly Legal Retainer                                                          | \$9,318          |
| Increase Monthly Municipal Court Retainer                                                | \$9,499          |
| <b>Sub-Total:</b>                                                                        | <b>\$18,817</b>  |
| <b>PUBLIC SAFETY</b>                                                                     |                  |
| <b>Police</b>                                                                            |                  |
| Contractual Services - WILEAG Accreditation Association                                  | \$700            |
| Contractual Services - WILEAG Accreditation Software                                     | \$1,300          |
| Contractual Services - Planit Power DMS Scheduling Software Price Increase               | \$800            |
| Contractual Services - 2.5% Price Increase                                               | \$1,500          |
| Work Supplies - Ammunition Mandatory State Price Increase                                | \$850            |
| Miscellaneous Services - Grafton PD Range Fee                                            | \$500            |
| Fuel Cost Adjustment                                                                     | \$22,800         |
| Photocopier Expenses - Reduced Under Consolidated Contract                               | (\$6,700)        |
| <b>Sub-Total:</b>                                                                        | <b>\$21,750</b>  |
| <b>Fire/EMS</b>                                                                          |                  |

Attachment: COMPULSORY EXPENDITURE ADJUSTMENTS - 8.25.22 (7610 : Compulsory Expenditure

|                                                         |                 |
|---------------------------------------------------------|-----------------|
| <b>Sub-Total:</b>                                       | <b>\$0</b>      |
| <b>Communications</b>                                   |                 |
| <b>Sub-Total:</b>                                       | <b>\$0</b>      |
| <b>PUBLIC WORKS</b>                                     |                 |
| <b>Building Maintenance</b>                             |                 |
| Contracted Services - General                           | \$4,099         |
| Contracted Services - Carpet Cleaning Moving In-House   | (\$3,500)       |
| Electric - City Hall                                    | \$12,430        |
| Electric - Public Safety Building                       | \$7,200         |
| Electric - East Side Fire Station                       | (\$7,400)       |
| Electric - Highway Building                             | \$9,100         |
| Gas - City Hall                                         | \$4,000         |
| Gas - Public Safety Building                            | \$15,900        |
| Gas - East Side Fire Station                            | \$600           |
| Gas - Highway Building                                  | \$3,500         |
| Sewer - Public Safety Building                          | \$230           |
| Water - City Hall                                       | (\$160)         |
| Water - Public Safety Building                          | \$140           |
| <b>Sub-Total:</b>                                       | <b>\$46,139</b> |
| <b>Fleet Services</b>                                   |                 |
| Fuel Cost Adjustment                                    | \$19,412        |
| Maintenance & Repairs                                   | \$3,000         |
| <b>Sub-Total:</b>                                       | <b>\$22,412</b> |
| <b>Forestry</b>                                         |                 |
| Portable Toilets @ Brush Site: \$85/Month to \$92/Month | \$96            |
| <b>Sub-Total:</b>                                       | <b>\$96</b>     |
| <b>Highway</b>                                          |                 |
| Electric - Street Lights                                | \$11,300        |
| Sewer - DPW Buildings                                   | \$500           |

Attachment: COMPULSORY EXPENDITURE ADJUSTMENTS - 8.25.22 (7610 : Compulsory Expenditure

|                                                                                        |                 |
|----------------------------------------------------------------------------------------|-----------------|
| Water - DPW Buildings                                                                  | \$380           |
| Signs & Striping Budget - Increase in Paint Cost                                       | \$7,600         |
| <b>Sub-Total:</b>                                                                      | <b>\$19,780</b> |
| <b>Pool</b>                                                                            |                 |
| Salaries - Increase in Hourly Wages: Lifeguards & Manager                              | \$10,000        |
| Contracted Services - Carrico Pool Maintenance Contract                                | \$600           |
| Contracted Services - Square                                                           | \$100           |
| Electric                                                                               | \$3,600         |
| Gas                                                                                    | (\$200)         |
| Sewer                                                                                  | (\$100)         |
| Water                                                                                  | \$200           |
| <b>Sub-Total:</b>                                                                      | <b>\$14,200</b> |
| <b>Parks</b>                                                                           |                 |
| Contractual Services - Baseball Field Maintenance Contract (Pass Through)              | \$1,025         |
| Portable Toilets in Parks: \$85/Month to \$92/Month                                    | \$462           |
| Contractual Services - Pumping Costs for Holding Tanks and Reuter and Rotary Pavilions | \$1,390         |
| Gas - NEW Account for LP to Heat Reuter Pavilion                                       | \$3,425         |
| Electric - Rotary Park                                                                 | \$1,275         |
| Electric - River Barn                                                                  | (\$40)          |
| Electric - Lemke Park                                                                  | (\$50)          |
| Electric - Batzler                                                                     | \$290           |
| Gas - Rotary Park                                                                      | \$375           |
| Gas - River Barn Park                                                                  | \$180           |
| Sewer - Parks                                                                          | \$80            |
| <b>Sub-Total:</b>                                                                      | <b>\$8,412</b>  |
| <b>COMMUNITY DEVELOPMENT</b>                                                           |                 |
| <b>Inspections</b>                                                                     |                 |
| Memberships                                                                            | (\$380)         |
| <b>Sub-Total:</b>                                                                      | <b>(\$380)</b>  |

Attachment: COMPULSORY EXPENDITURE ADJUSTMENTS - 8.25.22 (7610 : Compulsory Expenditure

| Planning                                               |                  |
|--------------------------------------------------------|------------------|
| Memberships                                            | \$500            |
| Printing/Publications                                  | \$600            |
| Consulting - Land Management System Selection (Task 3) | \$39,840         |
| <b>Sub-Total:</b>                                      | <b>\$40,940</b>  |
|                                                        |                  |
| <b>GRAND TOTAL:</b>                                    | <b>\$233,154</b> |

CAPITAL BUDGET 2023

| MUNIS Project #        | Description                                       | 2022 Approved<br>Funding | 2022 Balance<br>as of 8/22/22 | Department Head<br>Request | City Administrator<br>Recommended | Appropriation<br>Committee<br>Recommended | Common Council<br>Approved |
|------------------------|---------------------------------------------------|--------------------------|-------------------------------|----------------------------|-----------------------------------|-------------------------------------------|----------------------------|
| BUILDINGS              |                                                   |                          |                               |                            |                                   |                                           |                            |
| 12015                  | City Wide Building Repairs                        | \$175,000                | \$386,174                     | \$885,000                  | \$0                               | \$0                                       | \$0                        |
| 2621                   | Safety Building Remodel                           | \$0                      | \$0                           | \$75,000                   | \$0                               | \$0                                       | \$0                        |
| 2622                   | Festivals Electrical                              | \$0                      | \$0                           | \$20,000                   | \$0                               | \$0                                       | \$0                        |
| 10037                  | Swimming Pool Equipment                           | \$0                      | \$185                         | \$35,000                   | \$0                               | \$0                                       | \$0                        |
| TOTAL                  |                                                   | \$175,000                | \$386,359                     | \$1,015,000                | \$0                               | \$0                                       | \$0                        |
| ELECTIONS              |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10063                  | Election Equipment                                | \$0                      | \$25,190                      | \$20,000                   | \$0                               | \$0                                       | \$0                        |
| TOTAL                  |                                                   | \$0                      | \$25,190                      | \$20,000                   | \$0                               | \$0                                       | \$0                        |
| ENGINEERING            |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10013                  | Major & Secondary Drainage                        | \$0                      | \$143,642                     | \$50,000                   | \$0                               | \$0                                       | \$0                        |
| 12013                  | Asset Management Software                         | \$0                      | \$14,579                      | \$5,000                    | \$0                               | \$0                                       | \$0                        |
| 10028                  | Master Storm Water Management                     | \$0                      | \$75,934                      | \$15,000                   | \$0                               | \$0                                       | \$0                        |
| 10003                  | Annual Road Maintenance                           | \$350,000                | \$289,077                     | \$350,000                  | \$0                               | \$0                                       | \$0                        |
| 10001                  | Right of Way Assets*                              | \$0                      | \$5,962,604                   | \$1,950,000                | \$0                               | \$0                                       | \$0                        |
| TOTAL                  |                                                   | \$350,000                | \$6,485,836                   | \$2,370,000                | \$0                               | \$0                                       | \$0                        |
| FIRE/EMS               |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10236                  | Fire & EMS Vehicles                               | \$100,000                | \$736,701                     | \$350,000                  | \$0                               | \$0                                       | \$0                        |
| 10134                  | Fire Equipment Replacement                        | \$10,000                 | \$16,520                      | \$90,000                   | \$0                               | \$0                                       | \$0                        |
| 367                    | Fire Computer Replacement                         | \$0                      | \$0                           | \$5,000                    | \$0                               | \$0                                       | \$0                        |
| TOTAL                  |                                                   | \$110,000                | \$753,221                     | \$445,000                  | \$0                               | \$0                                       | \$0                        |
| INFORMATION TECHNOLOGY |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10117a                 | Munis Module Implementation                       | \$0                      | \$0                           | \$15,000                   | \$0                               | \$0                                       | \$0                        |
| 179                    | Computers, Servers & Components Replacement Cycle | \$0                      | \$0                           | \$5,000                    | \$0                               | \$0                                       | \$0                        |
| 185                    | UPS Replacement                                   | \$0                      | \$0                           | \$3,800                    | \$0                               | \$0                                       | \$0                        |
| 184                    | Network Infrastructure Replacement                | \$0                      | \$0                           | \$0                        | \$0                               | \$0                                       | \$0                        |
| TOTAL                  |                                                   | \$0                      | \$0                           | \$23,800                   | \$0                               | \$0                                       | \$0                        |
| PARKS                  |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10474                  | Parks Planning & Improvements                     | \$50,000                 | \$121,425                     | \$340,000                  | \$0                               | \$0                                       | \$0                        |
| 10062                  | Urban Forestry                                    | \$0                      | \$5,670                       | \$5,000                    | \$0                               | \$0                                       | \$0                        |
| 10070                  | Emerald Ash Borer                                 | \$80,000                 | \$53,964                      | \$80,000                   | \$0                               | \$0                                       | \$0                        |
|                        |                                                   | \$130,000                | \$181,059                     | \$425,000                  | \$0                               | \$0                                       | \$0                        |
| POLICE                 |                                                   |                          |                               |                            |                                   |                                           |                            |
| 10235                  | Police Vehicles                                   | \$175,000                | \$417,850                     | \$185,000                  | \$0                               | \$0                                       | \$0                        |
| 10135                  | Police Officer Equipment                          | \$20,000                 | \$81,720                      | \$40,000                   | \$0                               | \$0                                       | \$0                        |
| 10036                  | Police Weapons                                    | \$8,000                  | \$18,835                      | \$12,000                   | \$0                               | \$0                                       | \$0                        |
| 12012                  | PD Building IT Equipment                          | \$0                      | \$10,667                      | \$0                        | \$0                               | \$0                                       | \$0                        |
| 10029                  | Police Vehicle IT Equipment                       | \$0                      | \$34,349                      | \$0                        | \$0                               | \$0                                       | \$0                        |
| 12044                  | Police Computer Replacement                       | \$0                      | \$12,797                      | \$0                        | \$0                               | \$0                                       | \$0                        |

CAPITAL BUDGET 2023

|                            |                                           | 2022 Approved<br>Funding | 2022 Balance<br>as of 8/22/22 | Department Head<br>Request | City Administrator<br>Recommended | Appropriation<br>Committee<br>Recommended | Common Council<br>Approved |
|----------------------------|-------------------------------------------|--------------------------|-------------------------------|----------------------------|-----------------------------------|-------------------------------------------|----------------------------|
| MUNIS Project #            | Description                               |                          |                               |                            |                                   |                                           |                            |
| 10040                      | Police Radio Equipment                    | \$0                      | \$198,194                     | \$0                        | \$0                               | \$0                                       | \$0                        |
| TOTAL                      |                                           | \$203,000                | \$774,412                     | \$237,000                  | \$0                               | \$0                                       | \$0                        |
| PUBLIC WORKS               |                                           |                          |                               |                            |                                   |                                           |                            |
| 10359                      | DPW Vehicles & Equipment                  | \$350,000                | \$358,360                     | \$756,500                  | \$0                               | \$0                                       | \$0                        |
| 10052                      | Roadway Light & Traffic Signal            | \$10,000                 | \$43,351                      | \$0                        | \$0                               | \$0                                       | \$0                        |
| 456 NEW                    | Capital Equipment Leases                  | \$0                      | \$0                           | \$80,000                   | \$0                               | \$0                                       | \$0                        |
| 597                        | Warm Storage Building                     | \$0                      | \$0                           | \$0                        | \$0                               | \$0                                       | \$0                        |
| 598                        | Automatic Wash Bay Equipment              | \$0                      | \$0                           | \$0                        | \$0                               | \$0                                       | \$0                        |
| 596                        | Automatic Gate & Equipment for Brush Site | \$0                      | \$0                           | \$250,000                  | \$0                               | \$0                                       | \$0                        |
| TOTAL                      |                                           | \$360,000                | \$401,711                     | \$1,086,500                | \$0                               | \$0                                       | \$0                        |
| COMMUNITY DEVELOPMENT      |                                           |                          |                               |                            |                                   |                                           |                            |
| 10802                      | TIF #2                                    |                          | \$27,605                      |                            |                                   |                                           |                            |
| 10803                      | TIF #3                                    |                          | -\$373,331                    |                            |                                   |                                           |                            |
| 10804                      | TIF #4                                    |                          | \$724,640                     |                            |                                   |                                           |                            |
| 10805                      | TIF #5                                    |                          | \$969,966                     |                            |                                   |                                           |                            |
| TOTAL                      |                                           | \$0                      | \$1,348,880                   | \$0                        | \$0                               | \$0                                       | \$0                        |
| TOTAL FOR CURRENT PROJECTS |                                           | \$1,328,000              | \$10,356,668                  | \$5,622,300                | \$0                               | \$0                                       | \$0                        |

\*Includes the Bond funded road replacement cost of \$1.7M included with 2022 Borrowing

## City of Mequon, Wisconsin

## Capital Plan

FY 23 thru FY 27

## PROJECTS BY DEPARTMENT

| Department                                        | Project # | Priority | FY 23            | FY 24            | FY 25            | FY 26            | FY 27            | Total             |
|---------------------------------------------------|-----------|----------|------------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Building Maintenance</b>                       |           |          |                  |                  |                  |                  |                  |                   |
| City-Wide Building Repairs                        | 12015     | 2        | 885,000          | 885,000          | 885,000          | 885,000          | 885,000          | 4,425,000         |
| Safety Building Remodel                           | 2621      | 2        | 75,000           | 0                | 0                | 0                | 0                | 75,000            |
| Festivals Electrical                              | 2622      | 2        | 20,000           | 0                | 0                | 0                | 0                | 20,000            |
| Swimming Pool Equipment                           | 10037     | 2        | 35,000           | 20,000           | 20,000           | 20,000           | 20,000           | 115,000           |
| <b>Building Maintenance Total</b>                 |           |          | <b>1,015,000</b> | <b>905,000</b>   | <b>905,000</b>   | <b>905,000</b>   | <b>905,000</b>   | <b>4,635,000</b>  |
| <b>Elections</b>                                  |           |          |                  |                  |                  |                  |                  |                   |
| Election Equipment                                | 10063     | 1        | 20,000           | 0                | 0                | 0                | 0                | 20,000            |
| <b>Elections Total</b>                            |           |          | <b>20,000</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>20,000</b>     |
| <b>Engineering</b>                                |           |          |                  |                  |                  |                  |                  |                   |
| Annual Road Maintenance                           | 10003     | 1        | 350,000          | 360,000          | 370,000          | 380,000          | 390,000          | 1,850,000         |
| Asset Management Software                         | 12013     | 2        | 5,000            | 7,000            | 10,000           | 10,000           | 10,000           | 42,000            |
| Major and Secondary Drainage                      | 10013     | 1        | 50,000           | 50,000           | 50,000           | 50,000           | 50,000           | 250,000           |
| Parking Lot Resurfacing                           | 10001a    | 2        | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          | 1,250,000         |
| Right-of-Way Assets                               | 10001     | 1        | 1,700,000        | 1,700,000        | 1,900,000        | 1,900,000        | 1,900,000        | 9,100,000         |
| Master Storm Water Management                     | 10028     | 2        | 15,000           | 25,000           | 35,000           | 50,000           | 50,000           | 175,000           |
| <b>Engineering Total</b>                          |           |          | <b>2,370,000</b> | <b>2,392,000</b> | <b>2,615,000</b> | <b>2,640,000</b> | <b>2,650,000</b> | <b>12,667,000</b> |
| <b>Fire &amp; EMS</b>                             |           |          |                  |                  |                  |                  |                  |                   |
| Fire Equipment Replacement                        | 10134     | 1        | 90,000           | 90,000           | 90,000           | 50,000           | 50,000           | 370,000           |
| Fire & EMS Vehicles                               | 10236     | 1        | 350,000          | 350,000          | 350,000          | 350,000          | 350,000          | 1,750,000         |
| Fire Computer Replacement                         | 367       | 1        | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            | 25,000            |
| <b>Fire &amp; EMS Total</b>                       |           |          | <b>445,000</b>   | <b>445,000</b>   | <b>445,000</b>   | <b>405,000</b>   | <b>405,000</b>   | <b>2,145,000</b>  |
| <b>Information Services</b>                       |           |          |                  |                  |                  |                  |                  |                   |
| UPS Replacement                                   | 185       | 2        | 3,800            | 0                | 6,000            | 6,000            | 0                | 15,800            |
| Munis Module Implementation                       | 10117a    | 2        | 15,000           | 15,000           | 15,000           | 15,000           | 15,000           | 75,000            |
| Computers, Servers & Components Replacement Cycle | 179       | 1        | 5,000            | 10,000           | 10,000           | 12,000           | 12,000           | 49,000            |
| Network Infrastructure Replacement                | 184       | 1        | 0                | 8,000            | 8,000            | 8,000            | 8,000            | 32,000            |
| <b>Information Services Total</b>                 |           |          | <b>23,800</b>    | <b>33,000</b>    | <b>39,000</b>    | <b>41,000</b>    | <b>35,000</b>    | <b>171,800</b>    |
| <b>Parks Maintenance</b>                          |           |          |                  |                  |                  |                  |                  |                   |
| Urban Forestry                                    | 10062     | 3        | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            | 25,000            |
| Emerald Ash Borer                                 | 10070     | 1        | 80,000           | 75,000           | 70,000           | 65,000           | 65,000           | 355,000           |
| Park Planning & Improvement                       | 10474     | 1        | 340,000          | 255,225          | 201,015          | 118,250          | 110,000          | 1,024,490         |
| <b>Parks Maintenance Total</b>                    |           |          | <b>425,000</b>   | <b>335,225</b>   | <b>276,015</b>   | <b>188,250</b>   | <b>180,000</b>   | <b>1,404,490</b>  |
| <b>Police</b>                                     |           |          |                  |                  |                  |                  |                  |                   |
| Police Radio Equipment                            | 10040     | 1        | 0                | 0                | 0                | 0                | 0                | 0                 |

Attachment: Plan-It Report by Department (No sewer or water) (7612 : Projects by Department)

| Department                                     | Project # | Priority | FY 23            | FY 24            | FY 25            | FY 26            | FY 27            | Total             |
|------------------------------------------------|-----------|----------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Police Computer Replacement                    | 12044     | 2        | 0                | 5,000            | 5,000            | 5,000            | 5,000            | 20,000            |
| PD Building IT Equipment                       | 12012     | 1        | 0                | 5,000            | 5,000            | 5,000            | 5,000            | 20,000            |
| Police Officer Equipment                       | 10135     | 1        | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           | 200,000           |
| Police Weapons                                 | 10036     | 1        | 12,000           | 8,000            | 8,000            | 8,000            | 8,000            | 44,000            |
| Police Vehicle IT Equipment                    | 10029     | 1        | 0                | 10,000           | 10,000           | 10,000           | 10,000           | 40,000            |
| Police Vehicles                                | 10235     | 1        | 185,000          | 185,000          | 185,000          | 185,000          | 185,000          | 925,000           |
| <b>Police Total</b>                            |           |          | <b>237,000</b>   | <b>253,000</b>   | <b>253,000</b>   | <b>253,000</b>   | <b>253,000</b>   | <b>1,249,000</b>  |
|                                                |           |          |                  |                  |                  |                  |                  |                   |
| <b>Public Works</b>                            |           |          |                  |                  |                  |                  |                  |                   |
| Automatic Wash Bay Equipment                   | 598       | 4        | 0                | 250,000          | 0                | 0                | 0                | 250,000           |
| DPW Vehicles & Equipment                       | 10359     | 2        | 756,500          | 775,000          | 800,000          | 825,000          | 850,000          | 4,006,500         |
| Capital Equipment Leases                       | 456       | 1        | 80,000           | 75,000           | 86,000           | 86,000           | 86,000           | 413,000           |
| Auto. Gate and Assoc Equip. for the Brush Site | 596       | 3        | 250,000          | 0                | 0                | 0                | 0                | 250,000           |
| Warm Storage Building                          | 597       | 2        | 0                | 0                | 500,000          | 0                | 0                | 500,000           |
| <b>Public Works Total</b>                      |           |          | <b>1,086,500</b> | <b>1,100,000</b> | <b>1,386,000</b> | <b>911,000</b>   | <b>936,000</b>   | <b>5,419,500</b>  |
| <b>GRAND TOTAL</b>                             |           |          | <b>5,622,300</b> | <b>5,463,225</b> | <b>5,919,015</b> | <b>5,343,250</b> | <b>5,364,000</b> | <b>27,711,790</b> |

Attachment: Plan-It Report by Department (No sewer or water) (7612 : Projects by Department)

# Base Debt Profile

**Table 1**  
**Existing G.O. Debt Base Case**

*City of Mequon, WI*

| Year Ending | Existing Debt                  |                 |                 |                |                   |              |                              |                         | Annual Taxes<br>\$450,000<br>Home | Year Ending |
|-------------|--------------------------------|-----------------|-----------------|----------------|-------------------|--------------|------------------------------|-------------------------|-----------------------------------|-------------|
|             | Total G.O.<br>Debt<br>Payments | Less:<br>TID #2 | Less:<br>TID #3 | Less:<br>Sewer | Less:<br>Sewer SA | Net Tax Levy | Equalized Value<br>(TID OUT) | Tax Rate<br>Per \$1,000 |                                   |             |
| 2023        | 5,998,950                      | (307,400)       | (1,009,216)     | (1,697,050)    | (174,488)         | 2,810,797    | 5,785,616,400                | \$0.49                  | \$218.62                          | 2023        |
| 2024        | 5,795,265                      | (298,700)       | (864,800)       | (1,698,350)    | (170,363)         | 2,763,053    | 5,914,147,341                | \$0.47                  | \$210.24                          | 2024        |
| 2025        | 5,873,296                      | 0               | (1,251,100)     | (1,695,150)    | (166,856)         | 2,760,190    | 6,045,533,674                | \$0.46                  | \$205.46                          | 2025        |
| 2026        | 5,335,190                      | 0               | (1,264,100)     | (1,698,750)    | 0                 | 2,372,340    | 6,204,946,834                | \$0.38                  | \$172.05                          | 2026        |
| 2027        | 5,314,328                      | 0               | (1,275,200)     | (1,696,750)    | 0                 | 2,342,378    | 6,342,793,452                | \$0.37                  | \$166.18                          | 2027        |
| 2028        | 5,295,753                      | 0               | (1,300,400)     | (1,697,350)    | 0                 | 2,298,003    | 6,483,702,416                | \$0.35                  | \$159.49                          | 2028        |
| 2029        | 3,861,590                      | 0               | 0               | (1,696,600)    | 0                 | 2,164,990    | 6,785,433,957                | \$0.32                  | \$143.58                          | 2029        |
| 2030        | 3,300,183                      | 0               | 0               | (1,694,500)    | 0                 | 1,605,683    | 6,936,176,445                | \$0.23                  | \$104.17                          | 2030        |
| 2031        | 2,654,444                      | 0               | 0               | (1,066,050)    | 0                 | 1,588,394    | 7,090,267,768                | \$0.22                  | \$100.81                          | 2031        |
| 2032        | 858,500                        | 0               | 0               | 0              | 0                 | 858,500      | 7,247,782,323                | \$0.12                  | \$53.30                           | 2032        |
| 2033        | 0                              | 0               | 0               | 0              | 0                 | 0            | 7,408,796,158                | \$0.00                  | \$0.00                            | 2033        |
| Total       | 44,287,498                     | (606,100)       | (6,964,816)     | (14,640,550)   | (511,706)         | 21,564,325   |                              |                         |                                   | Total       |

Notes:

Legend:

Represents +/- 25% Change over previous year

| CAPITAL/<br>INFRASTRUCTURE      |               | IT/CUSTOMER<br>SERVICE |               | FINANCIAL<br>STEWARDSHIP |               | QUALITY OF LIFE     |               |
|---------------------------------|---------------|------------------------|---------------|--------------------------|---------------|---------------------|---------------|
| ITEM                            | COST          | ITEM                   | COST          | ITEM                     | COST          | ITEM                | COST          |
| County Line Traffic Light       | \$325K        | Land Mgmt. System      | \$425K        | 2022 Budget              | \$200K        | Lemke Park Pavilion | \$350K        |
| Space Needs Assessment          | \$25K         | Central Database       | \$100K        | 2023 Budget              | \$135K        | Brush Site          | \$250K        |
|                                 |               | MUNIS Modules (4)      | \$100K        | 2024 Budget              | \$60K         | Civic Campus Plan   | \$75K         |
|                                 |               | MUNIS Training         | \$50K         | Library                  | \$150K        |                     |               |
|                                 |               | Police Phone Recorder  | \$15K         | Staffing/ Compensation   | \$200K        |                     |               |
|                                 |               | E-Poll Books           | \$90K         |                          |               |                     |               |
| <b>TOTAL</b>                    | <b>\$350K</b> | <b>TOTAL</b>           | <b>\$780K</b> | <b>TOTAL</b>             | <b>\$745K</b> | <b>TOTAL</b>        | <b>\$675K</b> |
| <b>GRAND TOTAL: \$2,550,000</b> |               |                        |               |                          |               |                     |               |

Attachment: ARPA 4.0 (7616 : Proposed Allocation Plan)

## 2023 BUDGET SCHEDULE

|                       |                                                                                                                                                                                                                                                                                                                                              |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Tues., July 12</b> | <b>REGULAR COMMON COUNCIL MEETING</b><br>FY2022-25 Strategic Plan Adopted                                                                                                                                                                                                                                                                    |
| Tues., July 19        | 2023 Budget Development Parameters to City Departments<br>2023 MUNIS Budget Available/Revenue Matrix Distributed                                                                                                                                                                                                                             |
| <b>Wed., Aug. 3</b>   | <b>SOUTHERN OZAUKEE FIRE &amp; EMS BOARD MEETING</b>                                                                                                                                                                                                                                                                                         |
| <b>Wed., Aug. 10</b>  | <b>REGULAR COMMON COUNCIL MEETING</b> <ul style="list-style-type: none"><li>▪ 2022 Compensation Analysis Update</li></ul>                                                                                                                                                                                                                    |
| Fri., Aug. 19         | Departmental Budgets Submitted in MUNIS, w/ 2022 Projections <ul style="list-style-type: none"><li>▪ Compulsory Expenditure Increases Itemized for 2023</li><li>▪ Supplemental Funding Requests Itemized for 2023</li></ul>                                                                                                                  |
| <b>Mon. Aug. 29</b>   | <b>COMMITTEE OF THE WHOLE BUDGET WORKSHOP MEETING</b> <ul style="list-style-type: none"><li>▪ 2022 Financial Update: Revenues, Expenditures, Fund Balance</li><li>▪ 2023 Budget Development Considerations; 5-Year Capital Plan</li><li>▪ Public Safety Consolidation</li><li>▪ Long-Range Capital Planning</li><li>▪ ARPA Funding</li></ul> |
| <b>Wed., Aug. 31</b>  | <b>SOUTHERN OZAUKEE FIRE &amp; EMS BOARD MEETING</b>                                                                                                                                                                                                                                                                                         |

|                        |                                                                                                                                                                                                                                                                         |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fri., Sept. 2          | All Departmental Budget Meetings Conducted & Completed                                                                                                                                                                                                                  |
| Fri., Sept. 9          | Departmental Personnel, Activity Measures & Narratives Due                                                                                                                                                                                                              |
| <b>Tues., Sept. 13</b> | <b>REGULAR COMMON COUNCIL MEETING</b>                                                                                                                                                                                                                                   |
| Mon., Sept. 26         | Proposed 2023 Budget Distributed <ul style="list-style-type: none"> <li>▪ Proposed/Approved Ozaukee Fire &amp; EMS Budget - FY2023</li> <li>▪ Supplemental Funding Requests for 2023</li> </ul>                                                                         |
| Oct. 3, 5-6; 12-13     | <b>APPROPRIATIONS COMMITTEE MEETING</b>                                                                                                                                                                                                                                 |
| <b>Tues., Oct. 11</b>  | <b>REGULAR COMMON COUNCIL MEETING</b>                                                                                                                                                                                                                                   |
| Oct. 12-13; 17-18      | <b>APPROPRIATIONS COMMITTEE MEETING (IF NECESSARY)</b>                                                                                                                                                                                                                  |
| Thurs., Oct. 20        | Public Hearing Notice Deadline - 10:00 a.m. (to Publish on 10/20)                                                                                                                                                                                                       |
| Oct. 18 - Nov. 3       | <b>SEWER &amp; WATER UTILITY BUDGET MEETINGS</b> <ul style="list-style-type: none"> <li>▪ Policy Discussion: Development &amp; Utilities Interrelationship</li> </ul>                                                                                                   |
| <b>Wed., Nov. 9</b>    | <b>REGULAR COMMON COUNCIL MEETING</b><br>2023 City Budget Adoption <ul style="list-style-type: none"> <li>▪ 2023 Fee Schedule; 2023 Compensation Plan; ARPA Resolution</li> </ul> 2023 Sewer & Water Budget Adoption<br>Compensation Analysis Recommendations Presented |



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Office of City Clerk

**TO: Committee of the Whole**  
**FROM: Caroline Fochs, City Clerk**  
**DATE: August 24, 2022**  
**SUBJECT: Closed Session Memo**

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### **Background**

The Common Council may enter closed session pursuant to Wis. Stat. § 19.85(1)(e) for the purpose of deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session. As it relates to this item, the purpose of going into closed session would be to (a) ensure that the City's bargaining position is not harmed by public discussion of the topic and (b) to receive guidance from the Council on the strategy to be used in negotiations - each permissible purposes to go int closed session under the cited section.

### **Recommendation**

Should the Council decide that it wishes to enter closed session, a motion to enter closed session pursuant to Wis. Stat. §19.85(1)(d) for the purpose of deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session.